



# "Quality Tourism in Cultural Heritage Management: the HGES model"

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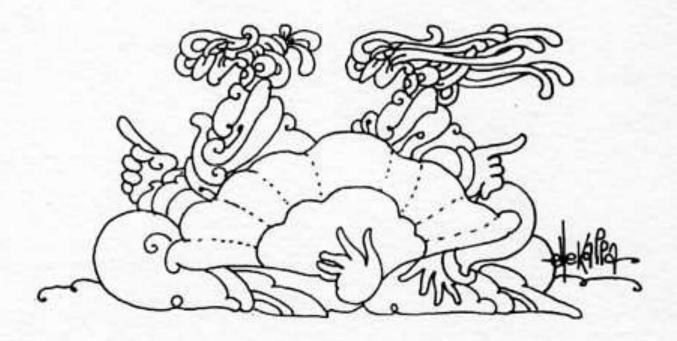


#### Introduction

This presentation is aimed to introduce the HERITY Global Evaluation System (HGES) in the framework of Quality Tourism. The Value-Conservation-Communication and Business cycle will be discussed in the context of a balance between use and conservation on the sites.

Half of the World's artistic heritage is in Italy

The other half is safe...

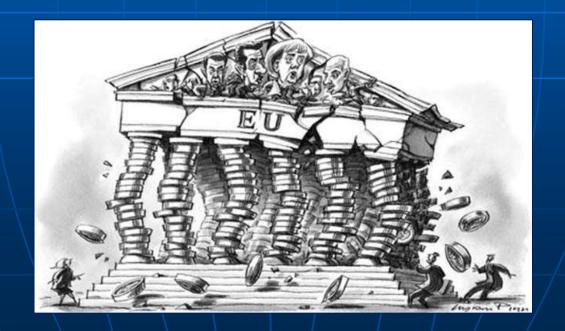




#### Scenarios



In recent years, the financial "crisis" has made clear (and widespread emergencies have shown) the need to build new values for our common future.



#### Scenarios

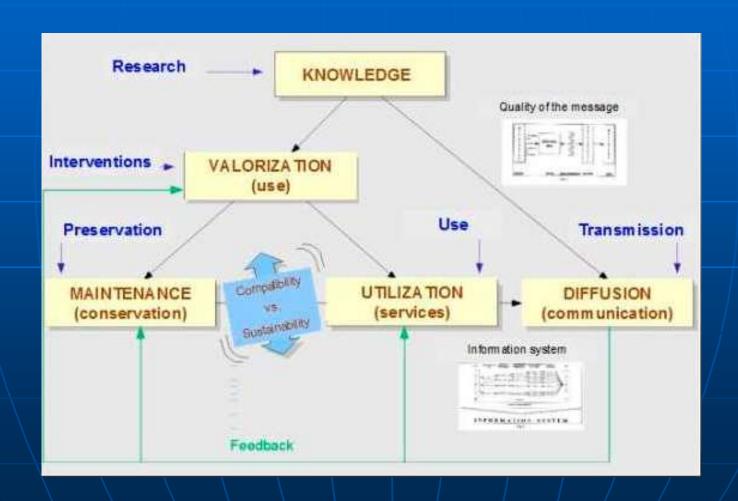


At the same time, instead of investing in culture, which can help to (re) build values for the future, social and economic interventions have been mainly limited to spending review policies, especially in the culture sector.



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# CH as a powerful tool



## Managing Cultural Heritage



 Cultural heritage is a common heredity that we can use today and pass on to future generations by transmitting knowledge of the past to enrich cognitive and critical, personal and collective faculties, improving the opportunities to have a better quality of life

# Managing Cultural Heritage



#### Cultural Heritage is then a

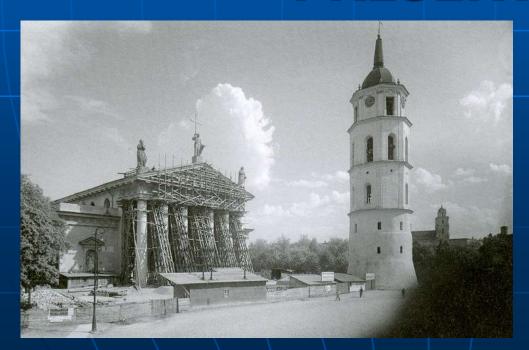


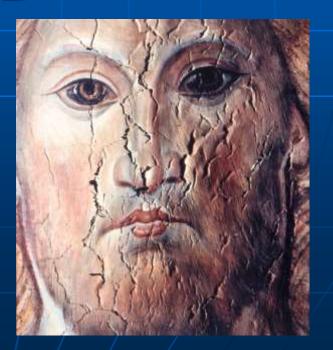
# Managing Cultural Heritage



#### Cultural Heritage should be

#### PRESERVED





# Managing Cultural Heritage



#### Cultural Heritage should be

#### COMMUNICATED





# Managing Cultural Heritage



Cultural Heritage can help the economy, e.g. through Quality Tourism that develops

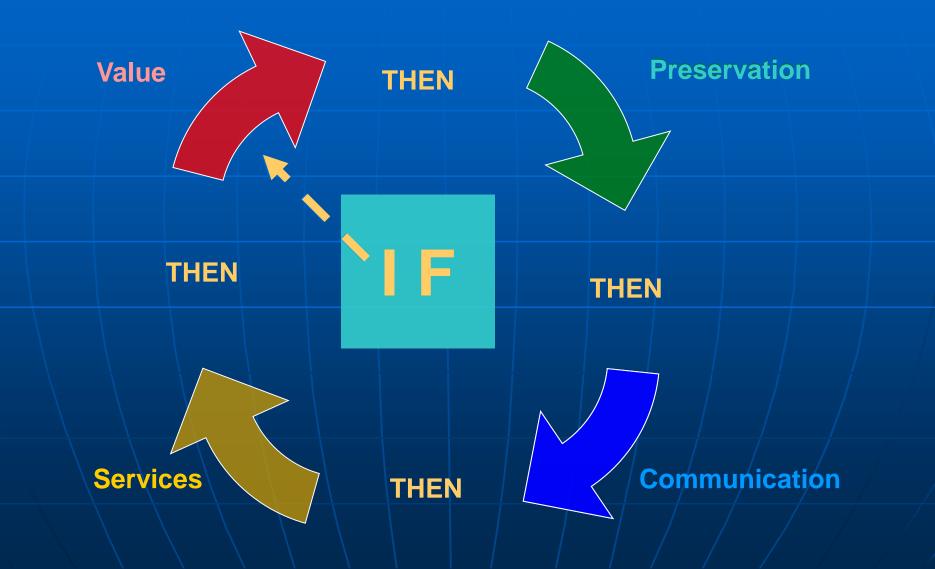
#### SERVICES





## The HGES model cycle



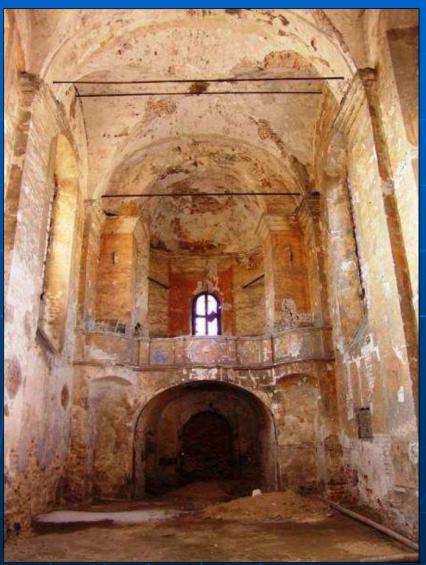


# Managing Cultural Heritage



Unfortunately,
Cultural Heritage is

**FRAGILE** 

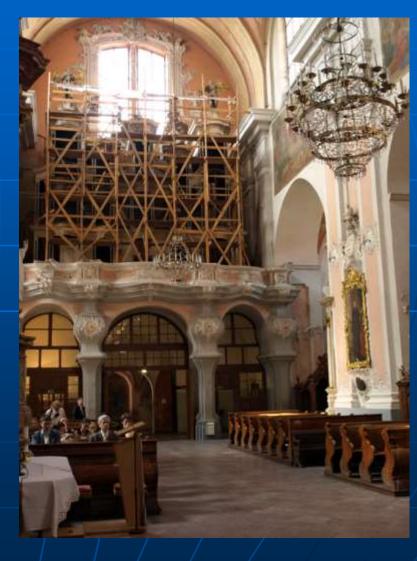


## Managing Cultural Heritage



Maintenance of Cultural Heritage has a

COST



# Managing Cultural Heritage



#### Tourism can be a RISK FACTOR







# Tourism impact at Pompei

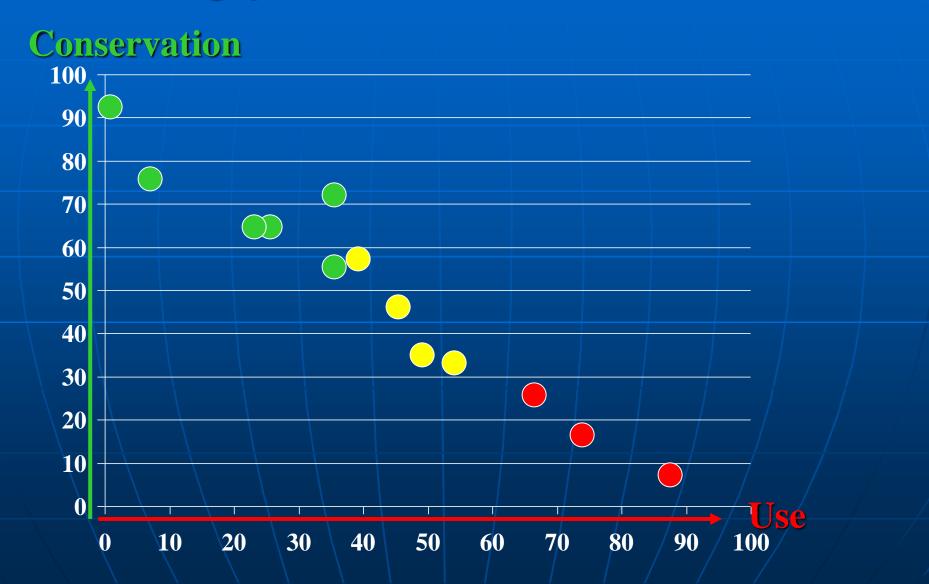




**Pompei** 

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### Balancing preservation & use



# Cultural Heritage Management International Quality Recognition

#### **HERITY**

This is why

#### **HERITY**

(International non-profit Organization for Quality Management of Cultural Heritage) was created

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# Why HERITY

Visitors (citizens + tourists) play a fundamental role in safeguarding and managing a place of culture:

experts, teachers, conservators, custodians, tourist guides, politicians, civil society associations cannot act without a pact with the public.

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# Why HERITY

- The use of a specific tool to evaluate places of culture (called HGES) has been established for:
- 1. measure the quality of the management of Cultural Heritage, bearing in mind the specificity of these assets;
- 2. rationalize the resources to be invested based on real needs;

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## Why HERITY

- The use of a specific tool to evaluate places of culture (called HGES) has been established for:
- 3. involve both citizens and tourists in continuous improvement;
- 4. To achieve management goals in a shorter time frame.

#### What is HERITY



- HERITY, from the union of the two words *Heritage* and *Quality*, was launched in 1994.
- In 2002 the International HERITY Committee was created.
- Since 2004 the HERITY certification has been applied in the field.

#### What is HERITY for?

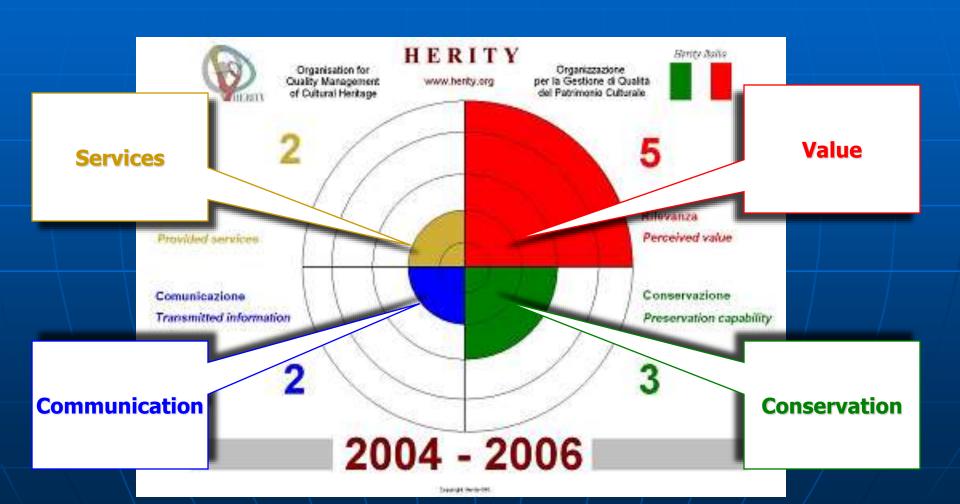


HERITY started from the visitors' point of view, becoming a tool for Cultural Heritage managers.

Like stars for hotels and forks for restaurants, the so-called HGES (HERITY Global Evaluation System) measures and visually describes the level reached by a visiting place in 4 main areas.

# The HERITY 'Target'

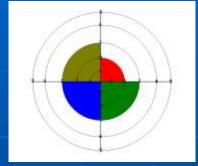




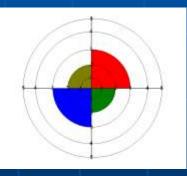
#### Stakeholders are involved



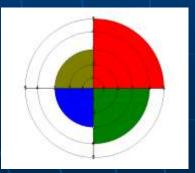
**Assessors** 



Managers



**The Public** 



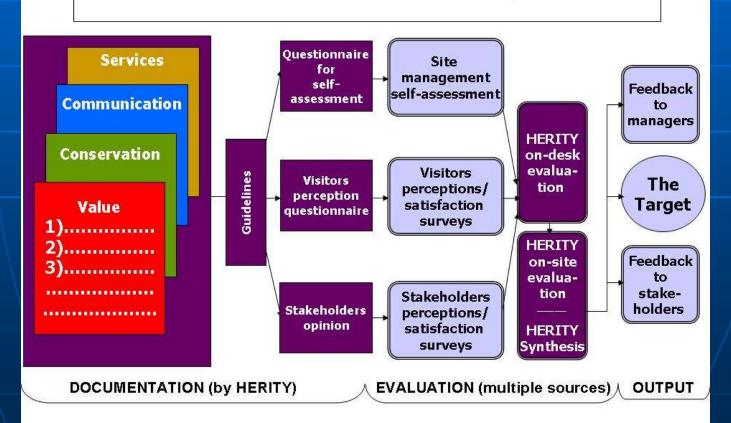


# International Quality Recognition

**Cultural Heritage Management** 

### The HGES process

The HGES assessment process



### Applying the HGES



- The HGES:
  - applies to monuments (religious buildings, castles, villas, etc.), archaeological sites, museums, libraries, archives and their networks as long as they are open to the public and under custody; - is independent of history, geography or legal status of the assets;
  - is updated every 3 years.

### Outputs



- The HGES allows you to:
  - better inform the public through an easy understandable visual 'target';
  - improve the knowledge of those responsible of the status of their monument through a final report;
  - enrich the tourist offer by transmitting a variety of updated information.

#### How to use





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#### Stakeholders feedback

- A survey was conducted at the 30 Italian ecomuseums that first applied HGES in 2004:
  - 72% of the site operators believe that HERITY helps offer better services;
  - 61% of the public appreciated the visits the most thanks to HERITY information;
  - 42% of stakeholders used HERITY results for decision support.

### How the HGES can help



Beyond its results, the HERITY certification shows that efforts are being made to improve transparency and request cooperation on the site

# How the HGES can help



**Team play** 





# How the HGES can help





**Involvement** 

### How the HGES can help





do patrimúnio c

um dia Agois de reutir mais de 190 pessos na Frega de Convivência do MIMI para comemorar seu miver sario de 3 amos, no domingo, 2305, com um a compação en latistida especial, o Museu da Minias e do publicada do patrimidiro cultura. Tratale-é do primeiro museu no farali a ser avalidado individualmente para CNG internacional, pois, no Brasis, comente o Parque, Nacional da Serra da Cagivara, no Pasal, recebeu o selo do publicadade do patrimidiro cultura. Tratale-é do primeiro museu no farali a ser avalidado individualmente pasa CNG internacional, pois, no Brasis, comente o Parque, Nacional da Serra da Cagivara, no Pasal, recebeu o selo de publicadade. O antimidio for fisio no evento de largamento do novo profeto grafico-enfortar da Revista Ecologico.



Durante o lançamento da Revista Ecológico, MMM anundou certificação internacional

Com o nome formado peta junção das pataviras heritage (patinimónio) e quality (qualidade), o instituto Herity fol fundado em 2002, em Roma, titale, e reune um comité internacional de especialistas em pesquisa, conservação, promoção e exviçor estacionados e teres culturals. Proceira do Cirganzação das Nagões unidas para a Educação, a Cilencia e a Cultura (unesco), a ONO, presente a 23 paties, ja certificiou oera de 250 losas pelo mundo, entre museus, parques, igrejas e outicos monumentos. O MIMM foi proura do por mentros da priganzação em 2005, durante a restauração do Prédio Rosa, que elevineu trapos e cores de sua correspção singina. A avianção o herite) de baseda em quato o contelos, reservados trapos e cores de sua correspção singina. A avianção do herite) de baseda em quato o contelos, reservados expresções do herite de baseda em quato o contelos, reservados precepção do bem cultural contervação (estado de manutenção e regiano, comunicação (mismação transmisso a vistante) es pugatidade de acultural medio para são diadas notas de 1 (mm) a 5 (mono), O Nuseu das Minas e do Netal escelos nota a (quatro) em reversidos em conservação en rota 3 (feta) em "serviços" e "comunicação". O seio, que será fusido nom paíne no hai de em ada do MIMM, lem validade a de la mais para de comunicação". O seio, que será fusido nom paíne no hai de em ada do MIMM, lem validade a de la mais para de comunicação". O seio, que será fusido nom paíne no hai de em ada do MIMM, lem validade a de la mais para de la mais de comunicação".





#### ÚLTIMAS NOTICIAS

SEX 14/11/2014 A poesía de Drummond que emociona em qualquer Idioma

QUI 13/11/2014 Ouro Preto do século XVII será abordada no Lingua Aflada

TER 11/11/2014 "Encenações" terá edição especial para o Circuito Literário

SEX 07/11/2014 Crossover è tema da 14º edição do Creative Mornings BH

SEX 07/11/2014 A genialidade de Aleljadinho

Ver todas

#### TAGS

super tette oordopato de hielborise museu das minas e do metat ferias visita palestra ara uma vez no mmm sessão oomentade grahutadede enhada france Café COM poesía mmm scianças otroutio outburai praga da liberdade "museu das minas e do metal" rede minas loda quinta e multo mmmatis lingua affadda otversão soutura



#### Reliability

### How the HGES can help



#### Ultimi luoghi di interesse aggiunti alla guida su Roma







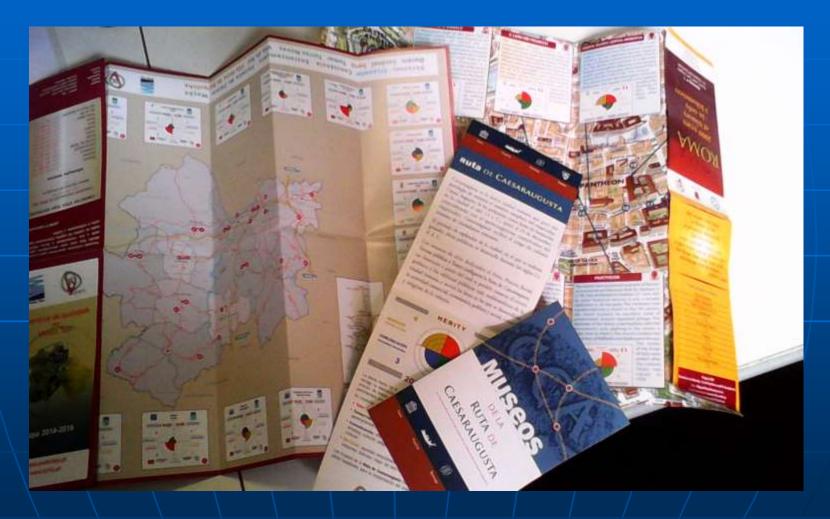




#### **Promotion**

# How the HGES can help





**Networking** 

## How the HGES can help







## Una accoglienza di Qualità

Calidad de la hospitalidad: servicios turisticos y bienes culturales, disfrute de su visita!



**Tourism offer** 





















# Examples





Tomar Sinagogue (Portugal)



# Examples



Ruta de Caesaraugusta – Zaragoza (Spain)



Examples





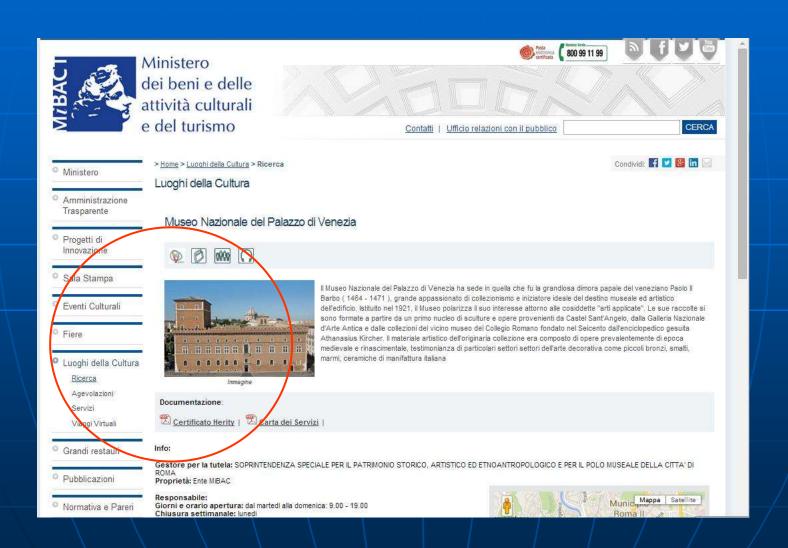
Piauí (Brazil)

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# Cultural Heritage Management HERITY International Quality Recognition

## Institutions use the HGES



## Institutions use the HGES



### Agenzia del Demanio and HERITY sign property certification agreement

Historical/artistic government property managed by the Agenzia del Demanio may be certified by

HGES-HERITY, the international Historic Global Evaluation System – a tool for measuring the quality management and improvement of cultural heritage protection. With the agreement between the Agenzia del Demanio and HER-ITY, the international organization will be examining and evaluating the properties from the point of view of development, conserva-

tion, communication, and services offered to the public.

The 35-country HERITY network represents an opportunity for international recognition of the image and actual value of Italy's public real estate.

### Accordo tra Agenzia del Demanio e HERITY per certificazione di qualità degli immobili

Agli immobili di demanio storico-artistico in gestione all'Agenzia del Demanio potrà es-

sere applicata la certificazione internazionale HGES - HERITY Global Evaluation System, uno strumento per misurare la qualità e migliorare la tutela del patrimonio culturale. Grazie all'accordo tra l'Agenzia del Demanio ed HERITY, l'Organismo internazionale per la gestione di qualità del patrimonio culturale, gli immobili saranno esaminati e valutati dal

punto di vista della loro valorizzazione, conservazione, comunicazione e servizi offerti al pubblico.

HERITY

HERITY coinvolge una rete di 35 Paesi e, pertanto, questa intesa rappresenta un'opportunità di riconoscimento a livello internazionale dell'immagine e del valore effettivo e potenziale del patrimonio immobiliare pubblico italiano.

#### Agenzia del Demanio获得 了HERITY资产认证

Agenzia del Demanio管理的历史/文 化政府资产可以获得HGES HERITY认 证。HGES HERITY是一个国际历史全球 评估体系,用以评估文化遗产保护的管理 质量。Agenzia del Demanio和HER-ITY已经达成协议,国际组织将从发展、 保护、交流和服务公众的角度对资产进行 审查和评估。

加盟已有35个会员国的HERITY, 是意大利公共资产形象和价值获得国际认可的好机会。■



# The UNESCO endorsement International Quality Recognition





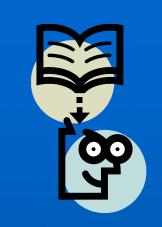
## **WORKING FOR...**



- reliable information for visitors, thanks to their cooperation and that of civil society;
- an advantage for tour operators who can offer products and services supported by the quality of the places they visit.

### SEE ALSO:

UNESCO World Heritage convention, 1972



### QUAGLIUOLO M., 2017

"Quality Vs. Quantity: toward a set of guidelines for an adequate approach to Tourism at Cultural Sites and Destinations through Quality Management of Cultural Heritage according to the HGES model", in M. Quagliuolo, M. Manente (ed.), *Hypertrophic Tourism*, HERITY-Università Ca' Foscari, pp. 30-33

### QUAGLIUOLO M., 2008

"Roma: una gestione di qualità per una città del Patrimonio Mondiale nel terzo millennio", in AA.VV. La Gestión de las Ciudades del Patrimonio Mundial: desde el Urbanismo hasta la Arqueología, Cadernos de Arqueología e Patrimonio, Madrid, pp. 59-85